



# Strategic Planning and Utilization of Resources

January Board Meeting

January 11, 2021



**Mission: Rock Hill Schools will provide all students with challenging work that authentically engages them in the learning process and prepares them for successful futures.**



# District Goals

- Create clear and articulated K-12 pathways that provide choice in the district
- Revise facility master plan to address facility conditions and leverage appropriate capacity levels based upon academic programming needs
- Attract and maintain family partnerships with Rock Hill School Community
- Offer academic programs that meet the needs of the community and leads to graduating college and career ready students



# K-12 Pathways

Instructional Goals and Framework

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# Priorities

- Expand ATC programs
- Expand PreK
- Expand Schools of Choice

# 5-Year Instructional Goals

- Conduct district-wide needs assessment on student interests for planning of choice programming expansion.
- Increase equity and opportunity within programs and for all students.
- Ensure access to choice programs for all families.
- Continue focus on improving student learning and performance.
- Increase clarity of district pathways in order to build effective student completion, improved student performance, and family satisfaction meeting the needs of all stakeholders

# Next Steps:

- Conduct needs assessment and/or feasibility study within the school district to align district resources.
- Seek further stakeholder input.
- Visit/observe locations in which desired programs exist.
- Begin work to develop a plan that bolsters interests and application into choice programming by underrepresented populations.
- Align programming with district's plans for facilities, attendance zones, choice programming process, and open enrollment.



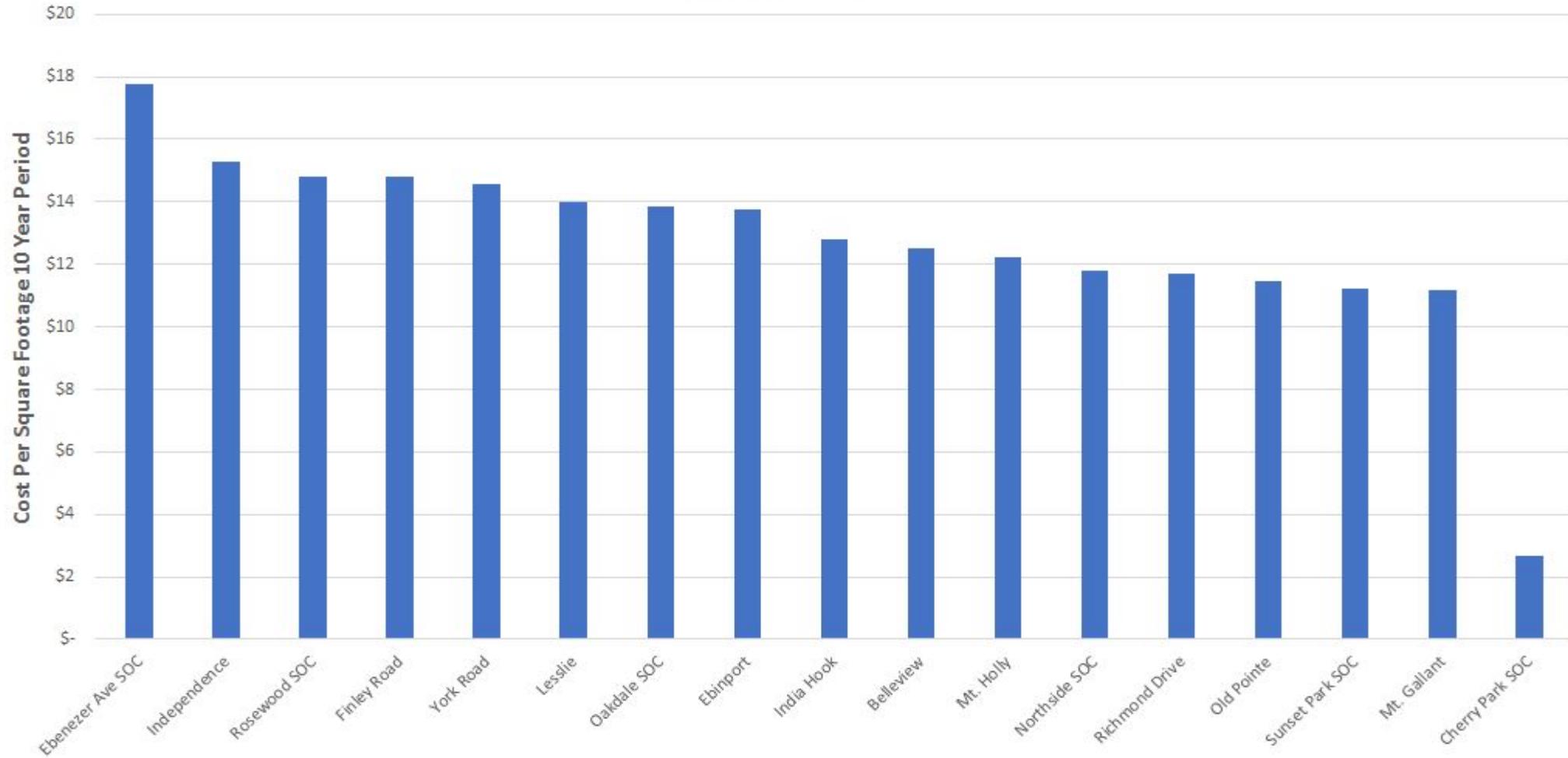
ROCK HILL  
*Schools*

# Facilities Costs

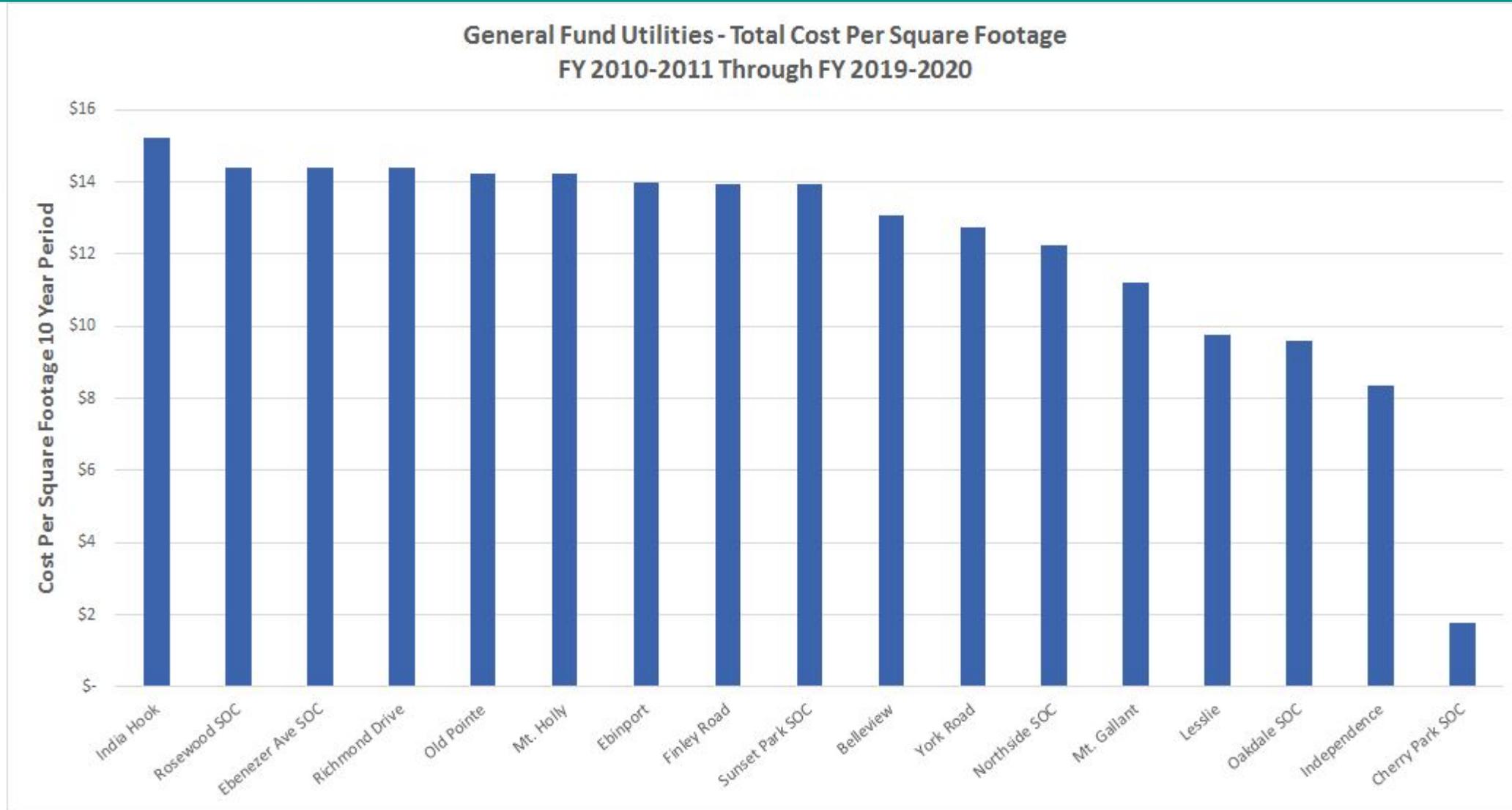
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# Facilities Operational Costs

General Fund Maintenance - Total Cost Per Square Footage  
FY 2010-2011 Through FY 2019-2020

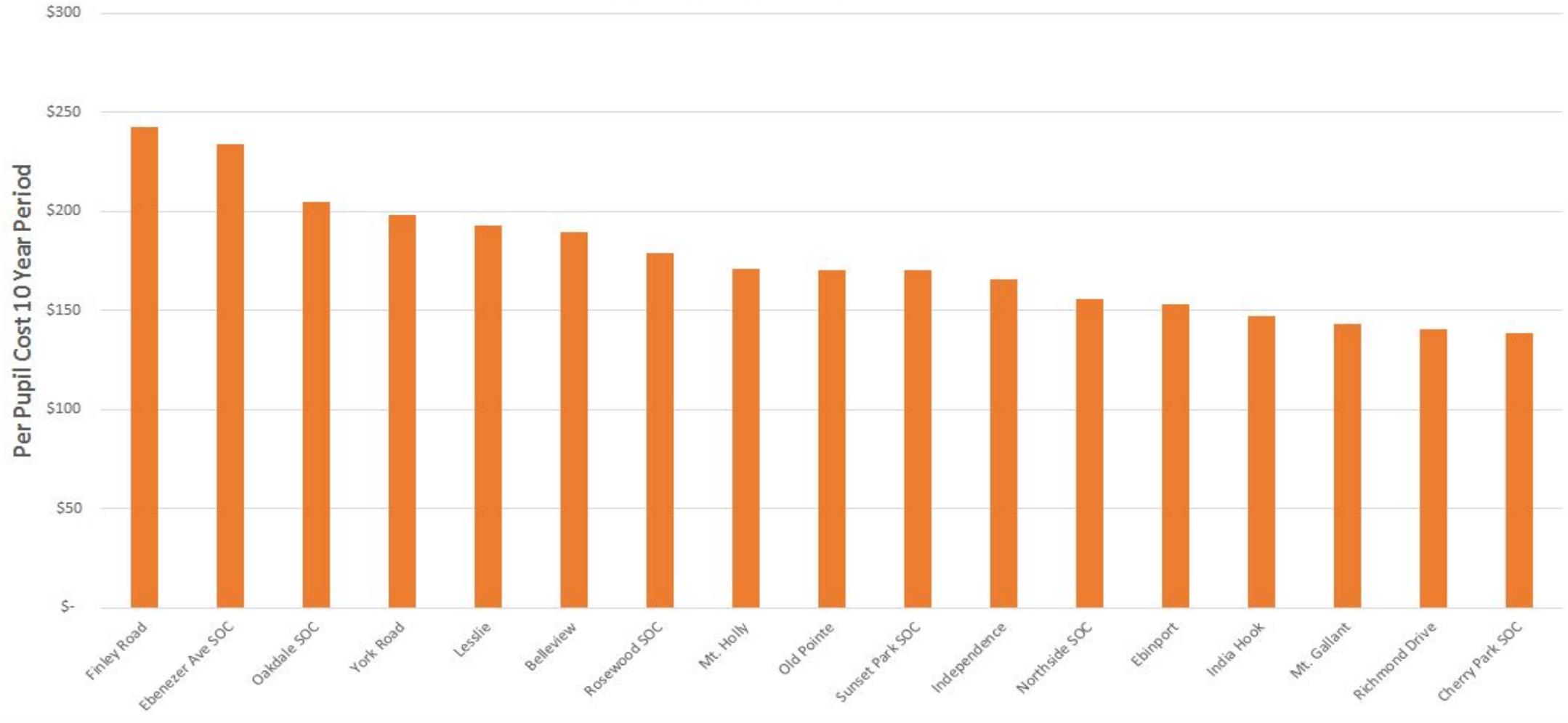


# Facilities Operational Costs



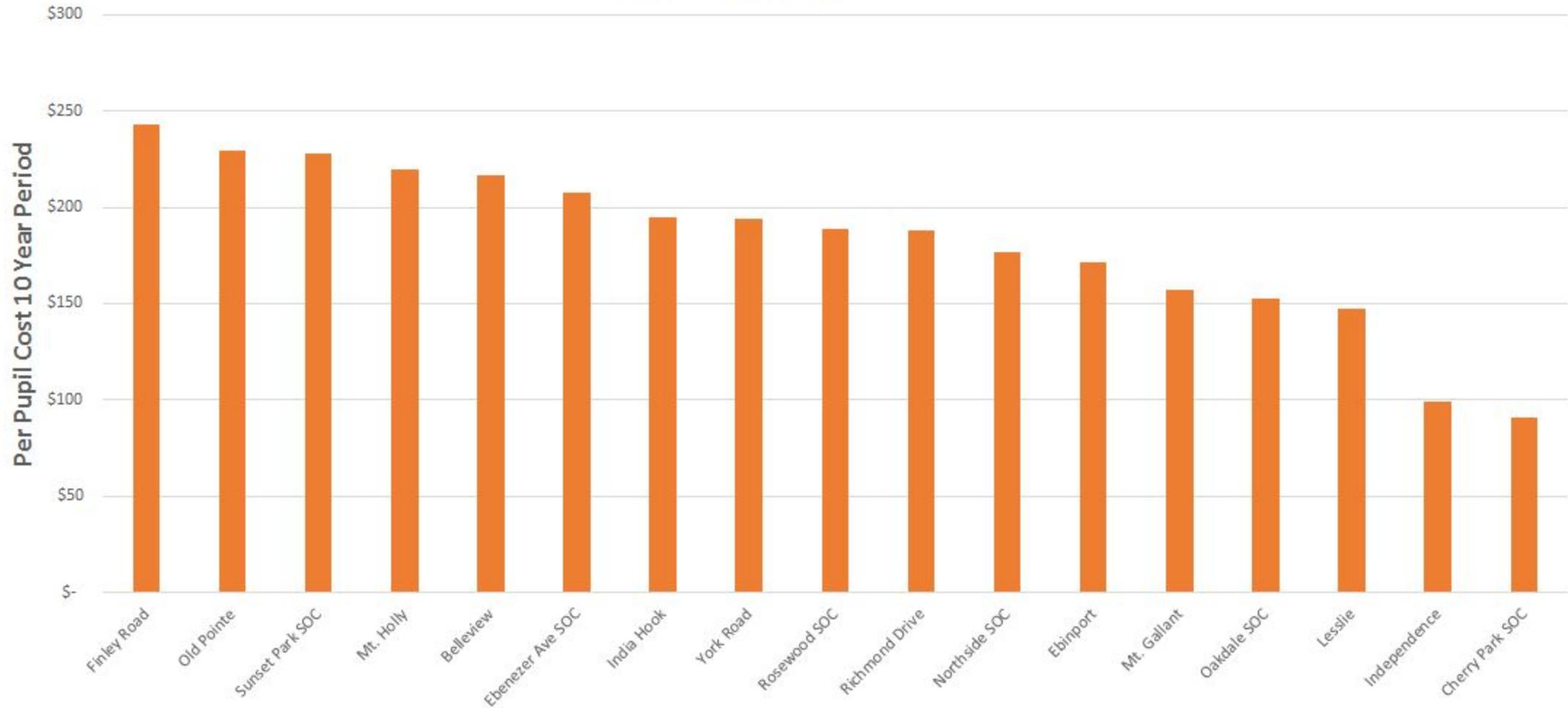
# Facilities Operational Costs

General Fund Maintenance Average 10 Year Per Pupil Cost  
FY 2010-2011 Through FY 2019-2020



# Facilities Operational Costs

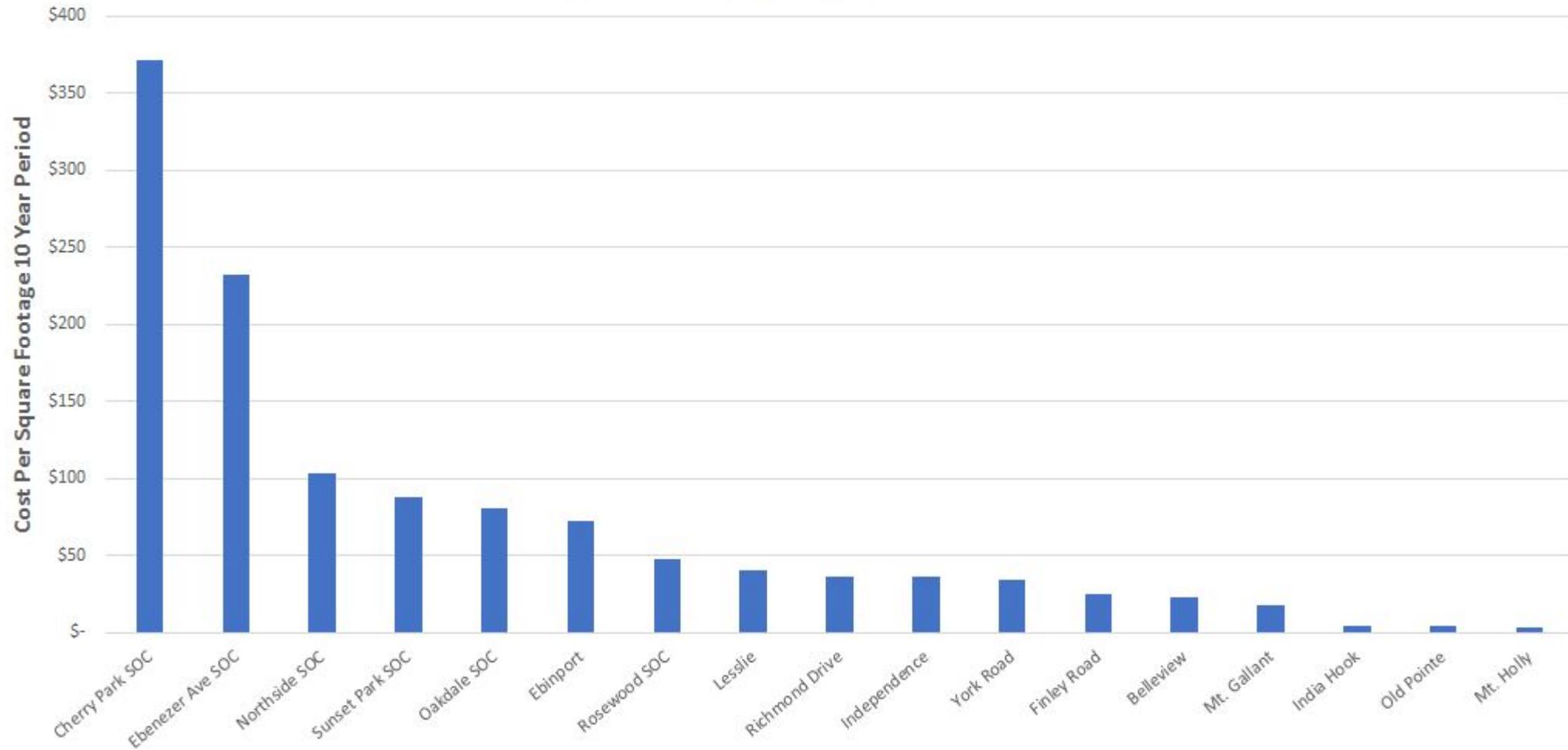
General Fund Utilities Average 10 Year Per Pupil Cost  
FY 2010-2011 Through FY 2019-2020



# Facilities Capital Improvement Costs

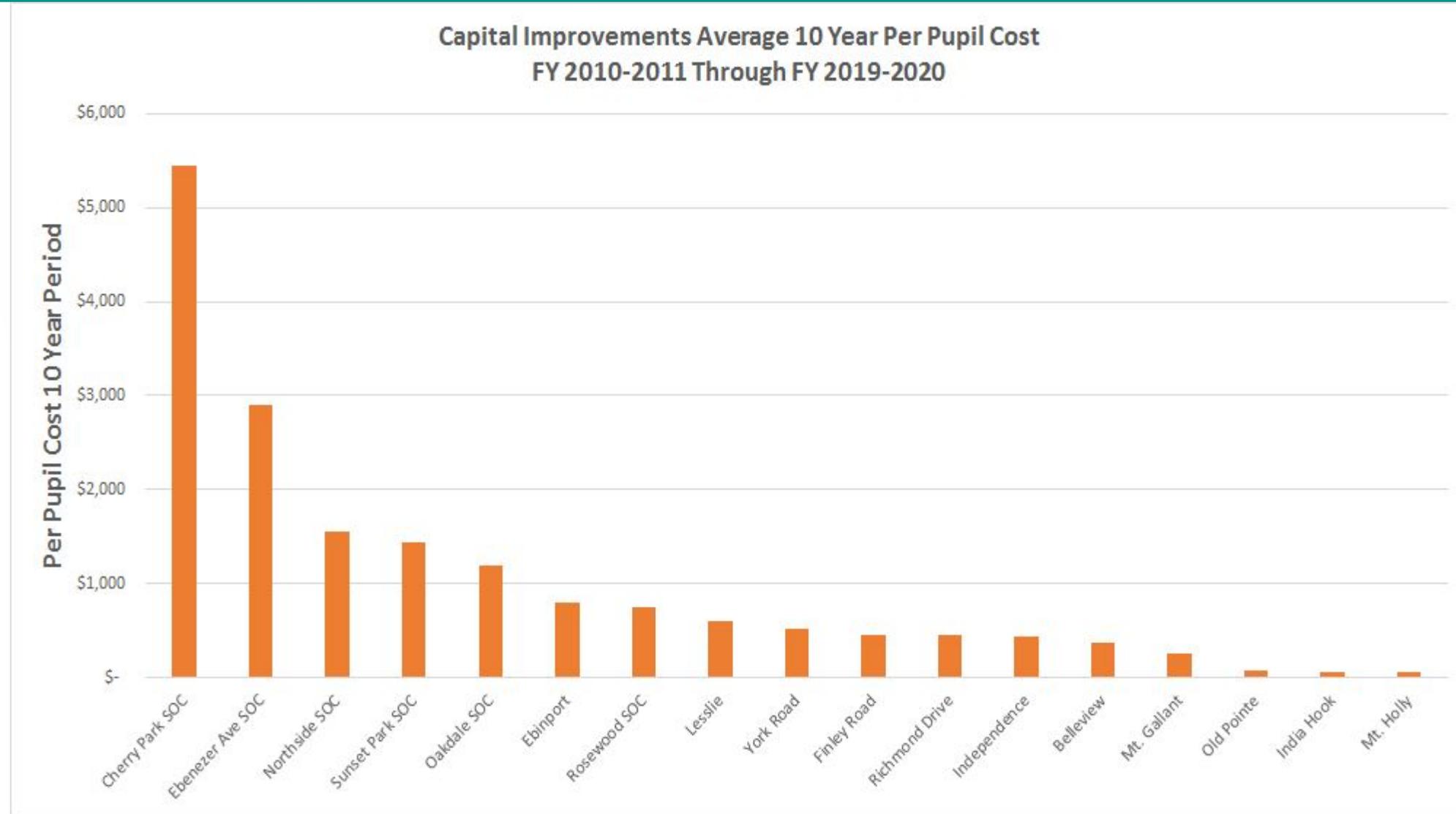


Capital Improvements - Total Cost Per Square Footage  
FY 2010-2011 Through FY 2019-2020



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# Facilities Capital Improvement Costs





# Utilization of Facilities

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# Survey Results of Board Priorities

- Condition
- Utilization
- Capacity

# Board Survey Results - Enrollment



**Elementary  
Optimum  
Enrollment  
550 - 750**

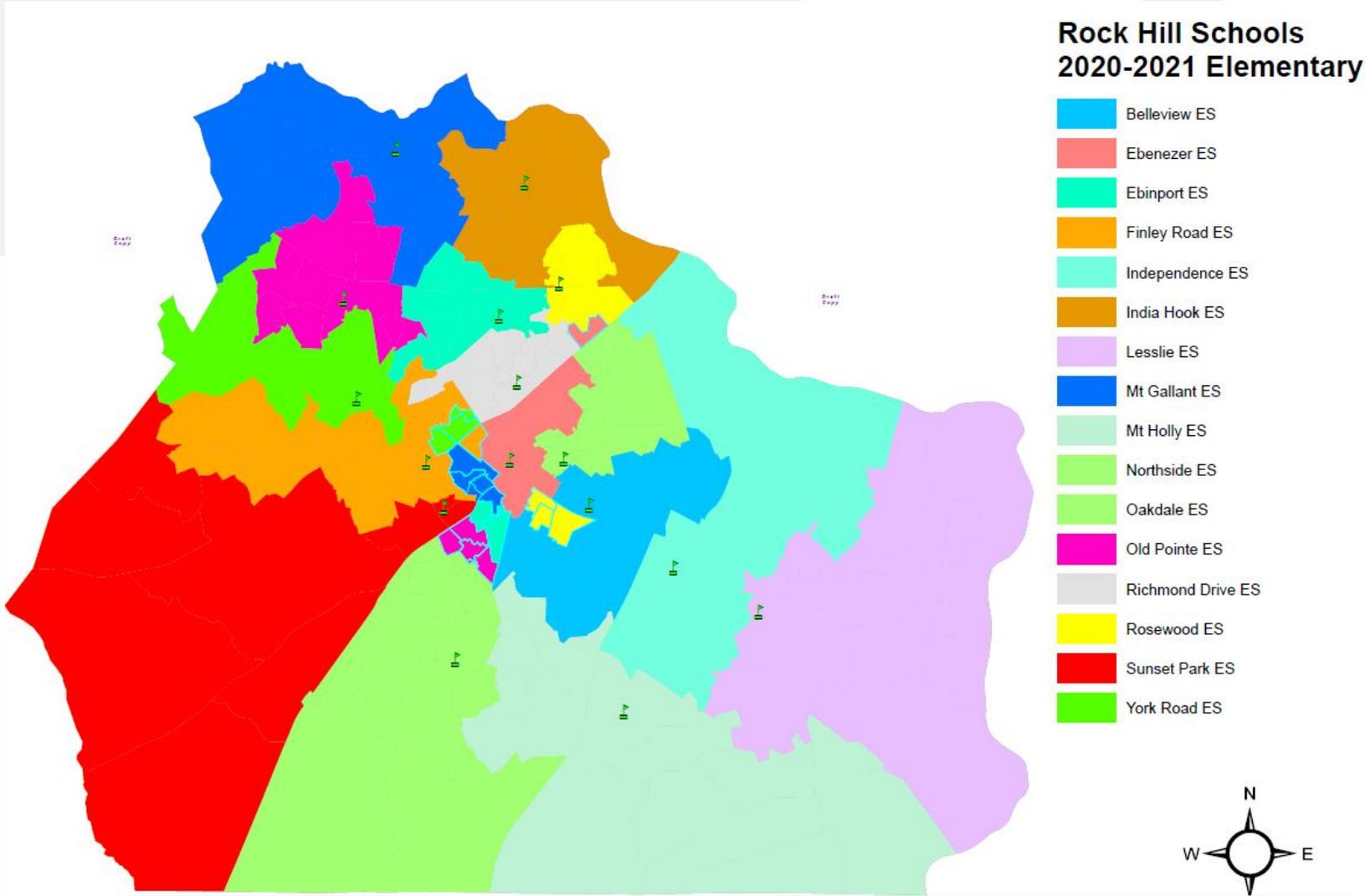


**Middle School  
Optimum  
Enrollment  
800 - 1000**



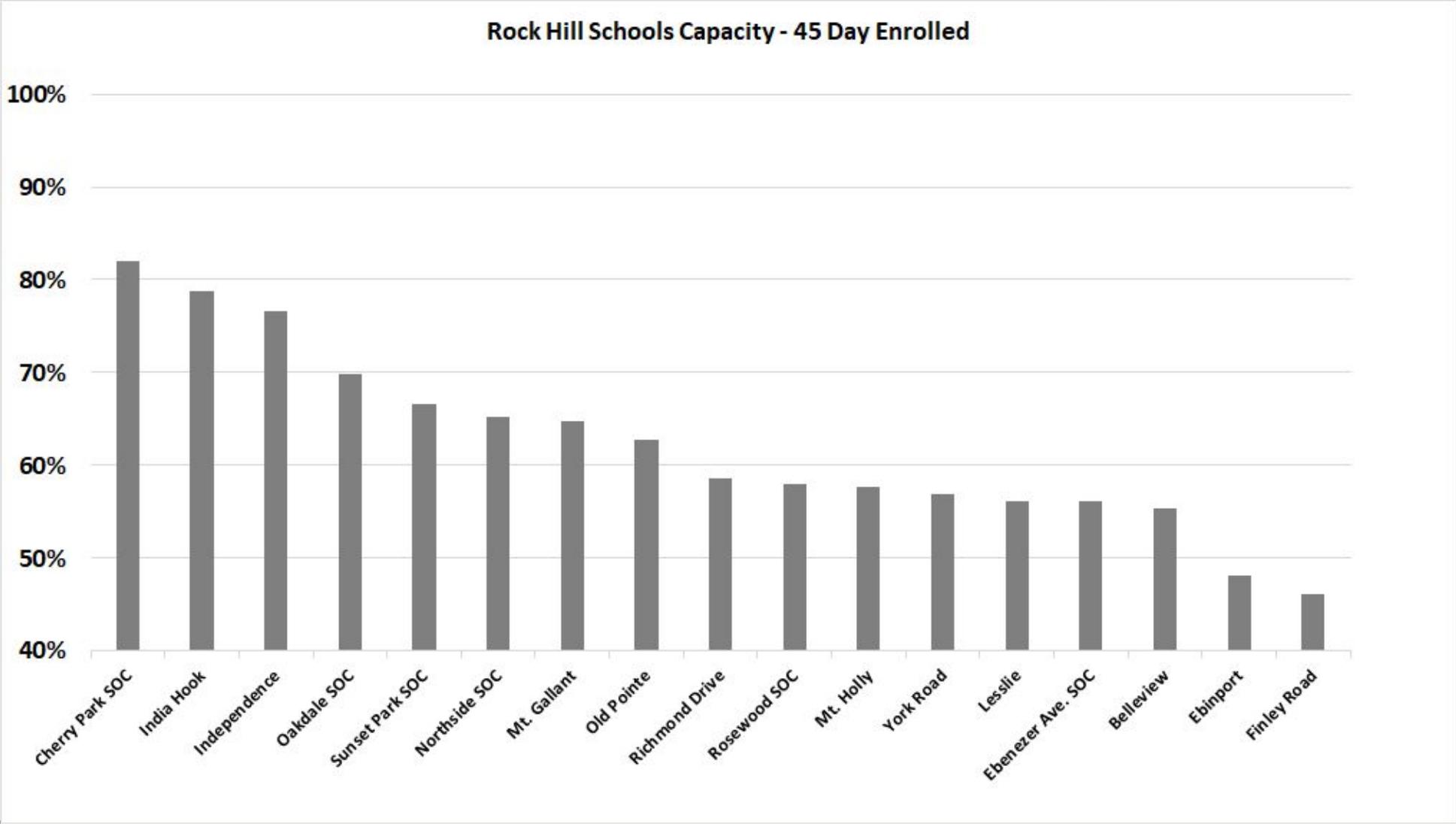
**High School  
Optimum  
Enrollment  
1800 - 2100**

# Current Attendance Zones



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# Current Enrollment



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# Utilization of Facilities - Option 1

## OPTION 1 - EXPLORE OPTIONS FOR REPURPOSING FINLEY ROAD ELEMENTARY SCHOOL

As shown, students presently enrolled at Finley Road Elementary would be reassigned to new schools.

Total Impact: 383 total students (based on geocode)

### FINLEY ROAD ELEMENTARY SCHOOL



ENROLLED: 308 / 46.2%  
GEOCODE: 383 / 57.4%  
CAPACITY: 667



### EBENEZER AVENUE ELEMENTARY SCHOOL

ENROLLED: 382 / 56.2%  
GEOCODE: 305 / 44.9%  
CAPACITY: 680



### EBINPORT ELEMENTARY SCHOOL

ENROLLED: 310 / 48.1%  
GEOCODE: 447 / 69.4%  
CAPACITY: 644



### RICHMOND DRIVE ELEMENTARY SCHOOL

ENROLLED: 364 / 58.6%  
GEOCODE: 511 / 82.3%  
CAPACITY: 621



### SUNSET PARK CENTER FOR ACCELERATED STUDIES

ENROLLED: 414 / 66.7%  
GEOCODE: 275 / 44.3%  
CAPACITY: 621



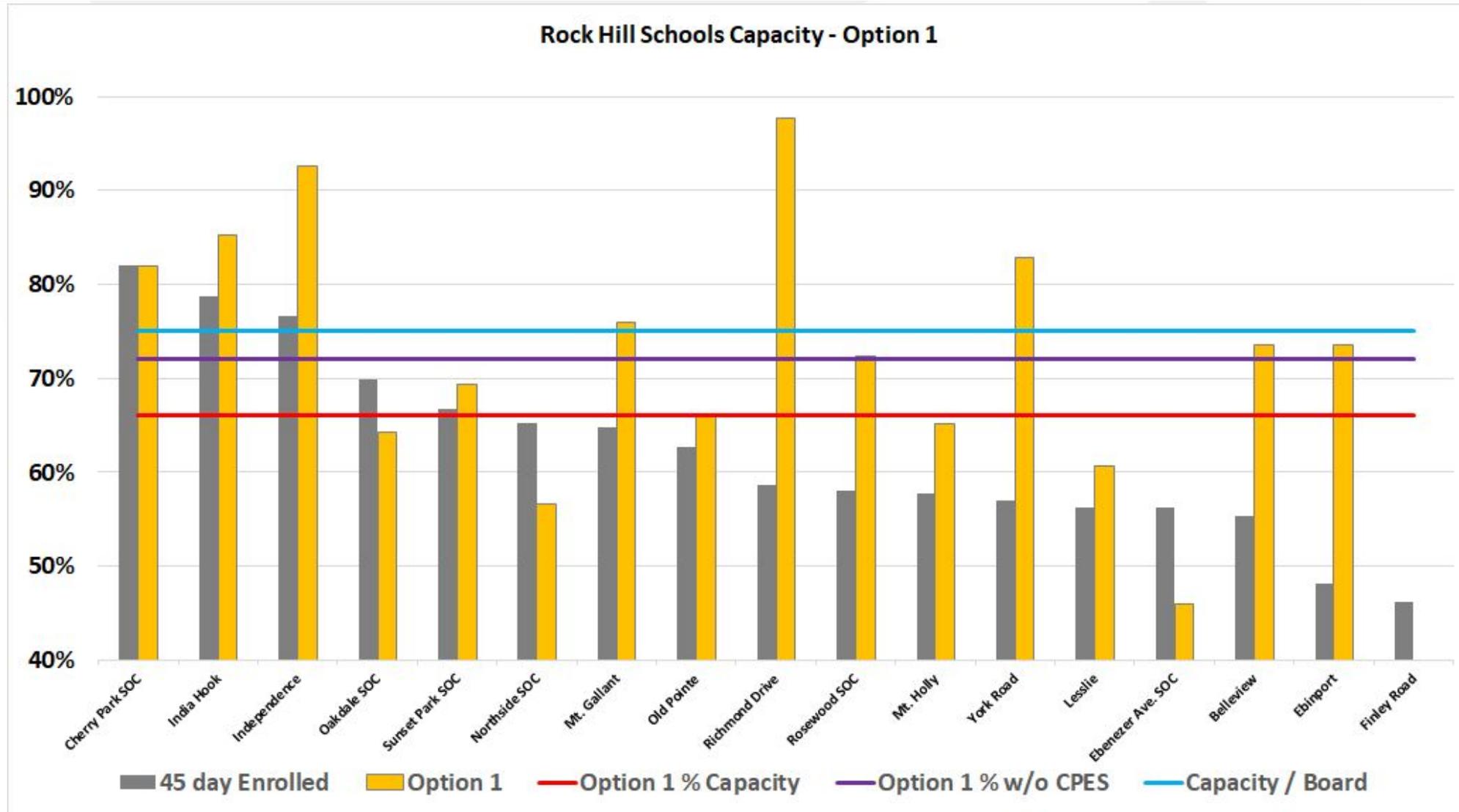
### YORK ROAD ELEMENTARY SCHOOL

ENROLLED: 367 / 56.9%  
GEOCODE: 438 / 68.0%  
CAPACITY: 644



Enrolled and geocode numbers as of 45th Day, 10-8-2020

# Utilization of Facilities - Option 1

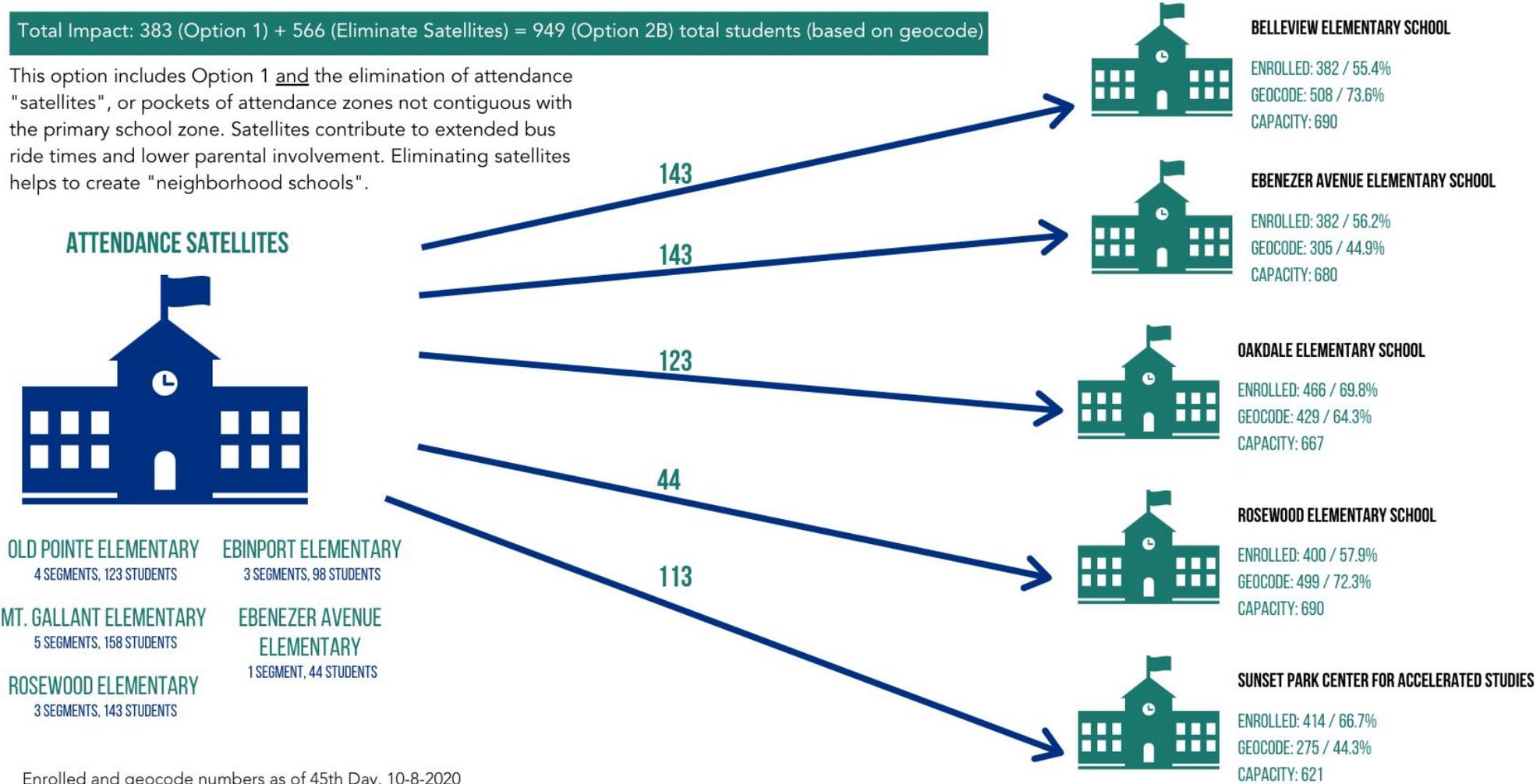


# Utilization of Facilities - Option 2B

## OPTION 2B - FINLEY ROAD ELEMENTARY SCHOOL + ELIMINATE ATTENDANCE SATELLITES

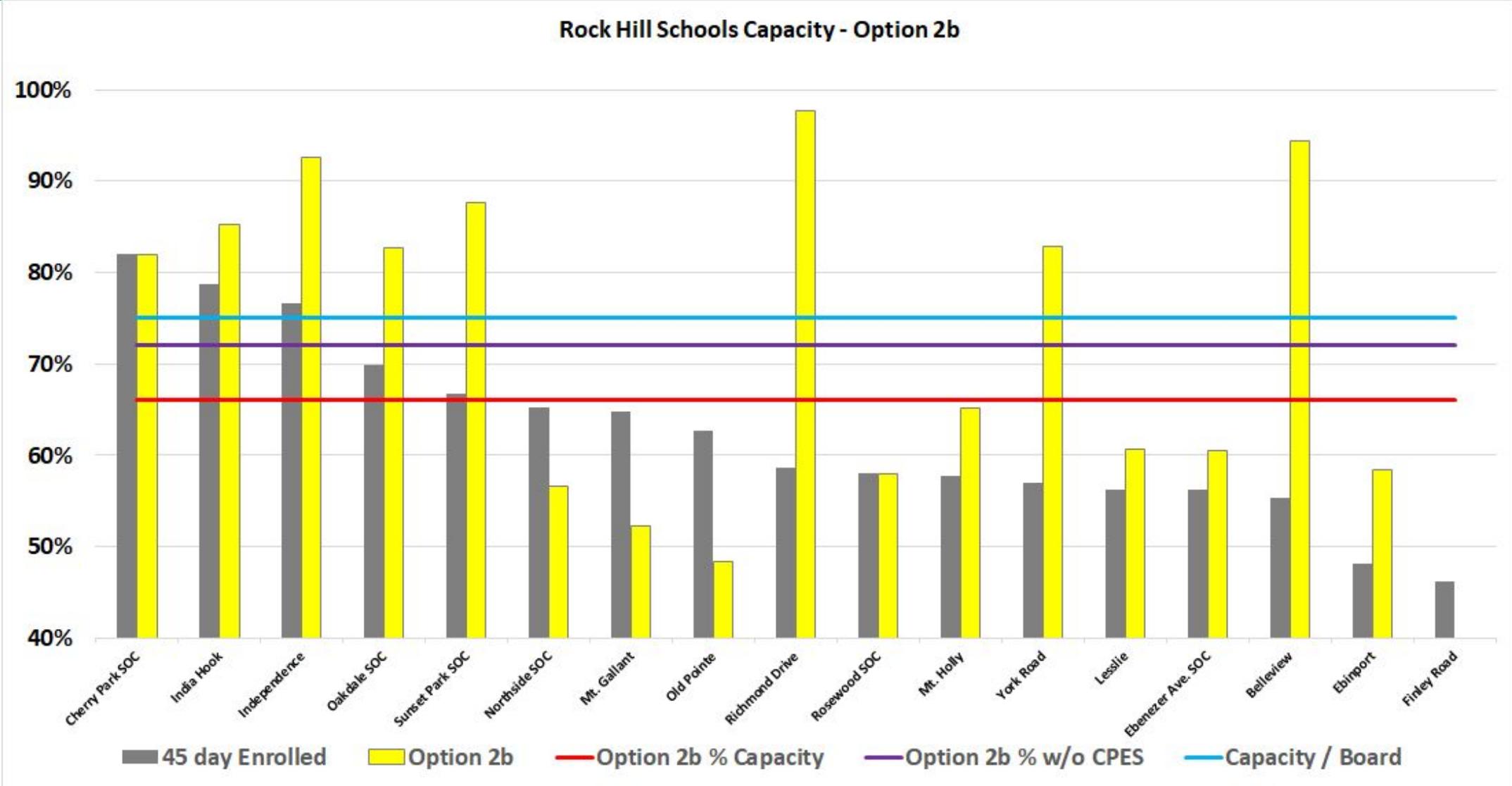
Total Impact: 383 (Option 1) + 566 (Eliminate Satellites) = 949 (Option 2B) total students (based on geocode)

This option includes Option 1 and the elimination of attendance "satellites", or pockets of attendance zones not contiguous with the primary school zone. Satellites contribute to extended bus ride times and lower parental involvement. Eliminating satellites helps to create "neighborhood schools".



Enrolled and geocode numbers as of 45th Day, 10-8-2020

# Utilization of Facilities - Option 2B

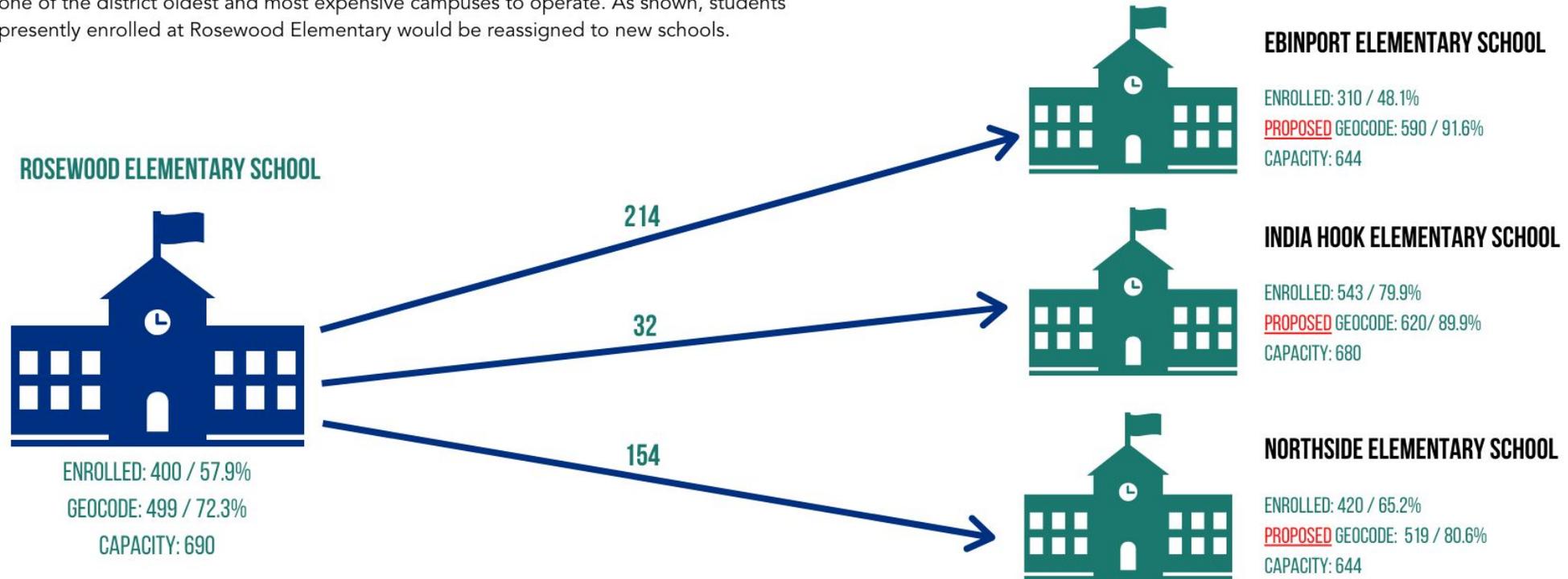


# Utilization of Facilities - Option 3C

## OPTION 3C - FINLEY ROAD ELEMENTARY + ELIMINATE ATTENDANCE SATELLITES + EXPLORE REPURPOSING OF ROSEWOOD ELEMENTARY

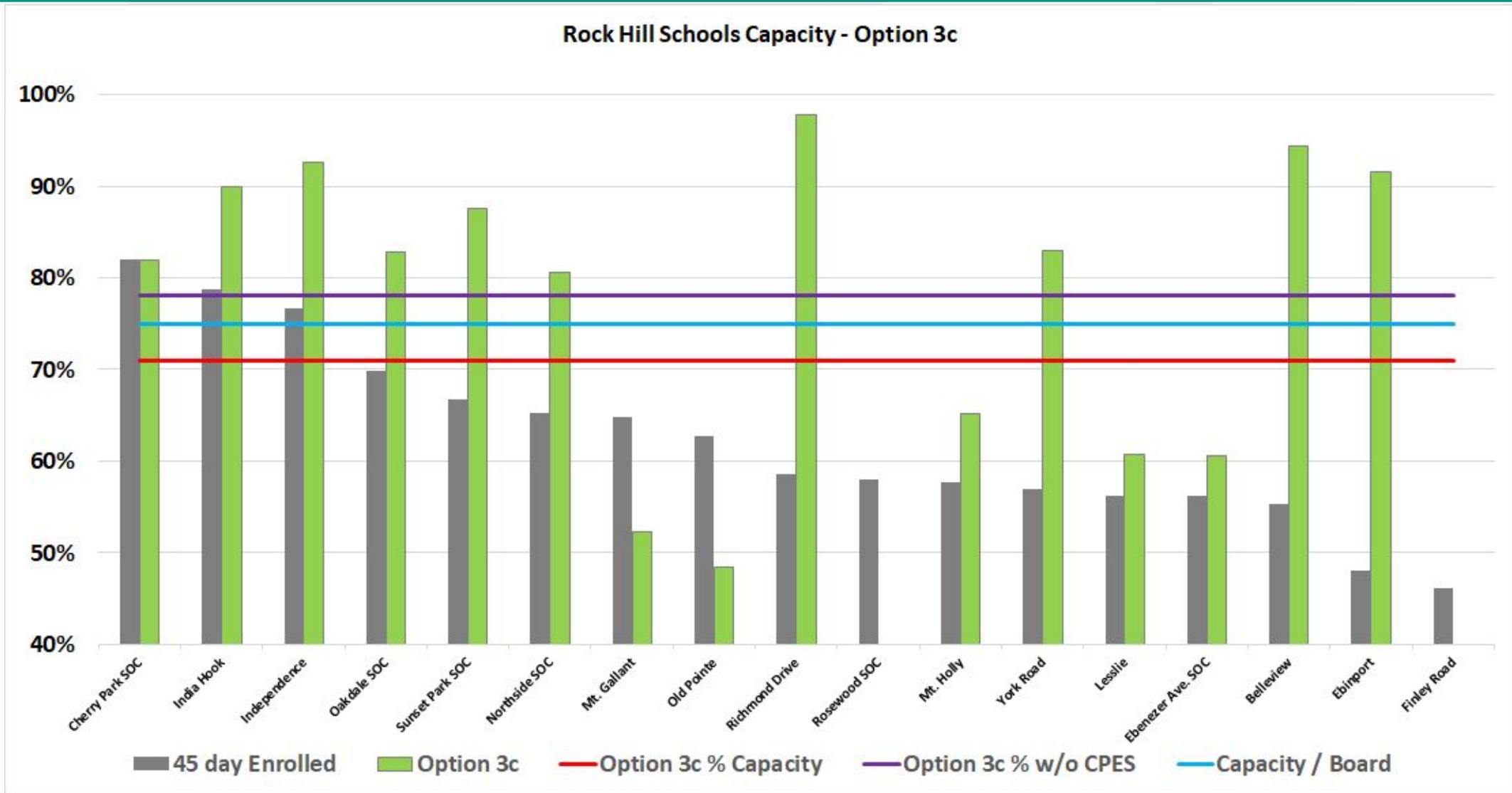
Total Impact: 383 (Option 1) + 566 (Eliminate Satellites) + 400 (Potential Repurpose Rosewood) = 1,349 (Option 3C) total students (based on geocode)

This option includes Options 1, 2B, and the exploration of repurposing Rosewood Elementary, one of the district oldest and most expensive campuses to operate. As shown, students presently enrolled at Rosewood Elementary would be reassigned to new schools.



Enrolled and geocode numbers as of 45th Day, 10-8-2020

# Utilization of Facilities - Option 3C



- Additional Options
  - Option 4
  - Option 5

# Next Steps:

- Community input on available options
- Study facility upfit to accommodate district Pre-K programming
- Evaluate facility placement of special programs
- Revise master facilities plan to address district needs

# Questions?



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